



# Hope Uganda (HUG) supporting Rainbow Hope Centre, Uganda



Charity Number: 1146375

## Chairman's Report and Financial Statements

For the year ended 31<sup>st</sup> December 2019



---

*(Front cover – Image of some of the RHC children 'Together we are one')*

Hope Uganda (HUG)

Reference and administrative information

For the year ended 31<sup>st</sup> December 2019

---

Reference and administrative information.....3 - 4

Trustee’s annual report.....5 - 13

Independent Examiners Report.....14

Statement of financial activities (incorporating an income and expenditure account.....15

Balance sheet.....16

Additional Information.....17-19

Hope Uganda (HUG)

Reference and administrative information

For the year ended 31<sup>st</sup> December 2019

---

There has been no change to the reference and administrative information as reported in the previous year. The same trustees continue in the same roles as in 2017.

<b>Charity Number</b>	<b>1146375</b>	<b>November 2011</b>
<b>Registered / Operational address:</b>	<b>19 Tibb Street Bignall End Stoke-on-Trent ST7 8PT</b>	
<b>Trustees:</b>	<b>1. Mr Roy FIELD (Chairman)</b> <b>2. Miss Vanessa PUGSLEY (Treasurer)</b> <b>3. Mr Andrew REID (Treasurer)</b> <b>4. Mrs Rachel MARTIN (Trustee)</b> <b>5. Mr Peter HOWARD (Trustee)</b> <b>6. Mrs Elizabeth Beard (Trustee)</b> <b>7. Mrs Laura Smith (Trustee)</b> <b>8. Mr Jonathan Martin (Trustee)</b>	<b>Now resigned</b>  <b>Appointed during 2019</b>  <b>Appointed during 2019</b>  <b>Appointed during 2019</b>

<b>Bankers:</b>	<b>Santander Plc 22 Victoria Street Crewe Cheshire CW1 2JS</b>	
<b>Accountants:</b>	<b>Afford Bond Holdings Limited 31 Wellington Road Nantwich Cheshire CW5 7ED</b>	<b>Accountants first used to complete the compulsory 'Independent Examiners Report' for year ending 2017.</b>

Hope Uganda (HUG)

Trustees annual report

For the year ended 31<sup>st</sup> December 2019

---

The trustees present their report and the 'Independently Examined' financial accounts for the year ended 31<sup>st</sup> December 2019. Reference and administrative information set out on page 2 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of recommended Practice – Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102. Once again this year the accounts have been examined by our accountants, Afford Bond of Nantwich and an 'Independent Examiners Report'<sup>1</sup> has been prepared in compliance with current UK Charity Commission legislation.

The trustees review the aims, objectives and activities of the charity each year. This report looks at what the charity has achieved and the outcomes of its work in the reporting period. The trustees report the success of each key activity and what if any benefits the charity has brought to those groups of people that it is set up to help. The review also helps trustees ensure the charity's aims, objectives and activities remain focused on its stated purposes.

The trustees have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing the charity's aims, objectives and activities and in planning its future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives that have been set.

### **Public Benefit Statement**

In line with current UK Charity Commission guidance Hope Uganda (HUG) recognises the purpose of public benefit within the context of what this charity was a) set up to do and b) what it has done to achieve this.

PURPOSE	PUBLIC BENEFIT STATEMENT
The purpose of Hope Uganda (HUG) is to provide shelter for the less advantaged children in Masaka District and any other areas in Uganda where HUG may expand in the future. To provide equal opportunities and empower the less economically advantaged children to become self-sufficient. To provide educational, vocational and other services for the best interest to the less advantaged	In the past 12 months (2019), HUG has continued to support Rainbow Hope Centre in a number of ways. Financially HUG supplies all the funding for RHC in order that they can pay for food and ancillary items for basic healthy living. It also pays for all the education costs incurred by having all the children at RHC in full time education; this includes 3 older children who currently board on a full time basis. The funding also goes to pay for the ongoing crop growing all year round as well as paying the salaries of 6 members of staff at RHC on a full

---

<sup>1</sup> Independent Examiners Report - Page 14

Hope Uganda (HUG)

Trustees annual report

For the year ended 31<sup>st</sup> December 2019

---

children in Masaka district and any other areas in Uganda where HUG may expand in the future.	time basis. The wider benefit goes out to the local community in extra money being spent in the purchase of foodstuffs and by the additional expenditure by the local staff spending wages in the community.
---	--

### **Our purpose and aims**

Hope Uganda's (HUG) objectives, as set out in the Memorandum and Articles of Association are,

"...To provide shelter for the less advantaged children in Masaka District and any other areas in Uganda where HUG may expand in the future. To provide equal opportunities and empower the less economically advantaged children to become self-sufficient. To provide educational, vocational and other services for the best interest to the less advantaged children in Masaka district and any other areas in Uganda where HUG may expand in the future".

In operation since 2011, Hope Uganda (HUG) is continually evolving and in 2015, agreed to remove itself from its joint funding of a previous orphanage and vocational training centre and set up a children's project which they were solely responsible for.

However the trustees wanted to remain true to our mission and values. As a result we set up and funded a new children's centre in Lukaya, Uganda.

**Our mission** is to build on the strengths that exist in the centres children, staff and local communities so that our children can thrive and grow up to be empowered citizens.

**Our values** are grounded in work with our partner organisation Rainbow Hope Centre (Children's Centre), building on local strengths and capabilities to address the failures and gaps in existing protection. We aim to be trustworthy and transparent, accountable to the children, our partners, our supporters and our donors.

### **Which children do we work with?**

Most children grow up with layers of support around them. During our review in 2015 we decided to increase our focus on children facing extreme marginalisation in already poor communities, children whose support and protection has been stripped away, leaving them seriously at risk. Many finding themselves alone, migrating from village to village, town to city, deprived of adult care. In many cases while governments have developed elaborate policies, their implementation is lacking, denying children any state support.

The challenges facing these children are widely documented. Their strengths are not. Hope Uganda (HUG) encourages children to recognise their own strengths and capabilities to overcome the challenges they face.

Hope Uganda (HUG)

Trustees annual report

For the year ended 31<sup>st</sup> December 2019

---

### **Our Approach**

Hope Uganda's approach relies on first and foremost providing a secure, clean and safe environment to live and sleep in. Our partners, Rainbow Hope Centre staff are committed to child rights and understand the context of children's lives. They share and deliver programmes that change the lives of children for the better. We work with them to secure the appropriate foodstuffs, educational needs and parental care they all lack in. We develop monitoring and reporting systems to support them with education, mentoring, learning and social care and etiquettes. By working with our staff and other local organisations we avoid the potential risk of imposing unsuitable 'outsider' solutions on local issues.

We are engaging with the local schools in the education of our children, the local town council in relation to health, welfare and safeguarding of our children, the District Social and Probation Officer and local Police in respect of security issues.

### **Where do we work?**

With millions of children worldwide denied their basic rights, we decided that it was important to continue on from our previous work with the disadvantaged children in Uganda. As a result we chose to work in the same area of Lukaya, Uganda that we are all familiar with and know of the deprivation faced by these children. This area is on the main central African highway which sees a huge number of lorries and people travelling through the area. This has led to high levels of prostitution and the consequences this brings in unwanted children.

### **Achievements and performance**

All of Hope Uganda's work aims to achieve change for children in a number of areas:

1. Children's health and well-being
2. Provision of good, clean and safely managed accommodation
3. Access to quality education
4. Livelihood options
5. Provide local youth group options (Boys Scouts, guides) for the benefit of the children
6. Provide adequate funds to our children for their overall benefit
7. Provide support to our staff in Lukaya, both in financial training, support in regular visits to the centre by trustees and by regular correspondence.

We have in essence been able to help financially a total of 30 people, these funds go into the local economy of Lukaya and further the economic wealth of the local townspeople.

Further to this Steven Hisborns wife, is being assisted to set up a hairdressing business in Lukaya, thanks to people in the UK donating hairdressing supplies and equipment. This is another example of empowering local people in the community for the benefit of the individuals and others.

Hope Uganda (HUG)

Trustees annual report

For the year ended 31<sup>st</sup> December 2019

---

Other similar assistance projects are envisioned for the future with some local Ugandan nationals identified for assistance. One such example is our builder David Kabito, we aim to assist in getting him academic qualifications in relation to 'Master builder' status. This partnership approach helps to bring the work at RHC very much into the wider community and shows what can be achieved with very little money and having locals who are keen to thrive when given the opportunity to do so.

### **Food Sustainability**

The Home grown fruit and vegetables started in late 2016 is now reaping rewards for the staff and children in that they are getting additional quality and healthy supplementary food which would ordinarily be out of reach to most. This gives the children a valuable boost to their overall health and nutritional intake.

The centre now has a full 12 month rotational food programme of bananas, mangos, jack fruit, lemons, oranges, water melon, avocados, and pineapples, with an even wider range of vegetables. The food programme has been refined to spread the same source vegetables throughout the year and not have everything ready for harvesting at the same time. This has the knock on effect of reducing waste as the harvested food is consumed in a timely manner and not allowed to rot. In comparison to 2017 RHC is now producing more 'home grown' food and as a direct consequence HUG is sending less to cover the provision of food supplies.

The centre is now onto its second batch of egg laying chickens, the previous batch expired egg laying after less than 18 months. This continues to uplift the nutritional food intake giving the children a wider and more diverse range of healthy nutritious foodstuffs to help give them a balanced diet and strengthen their respective immune systems.

Noticeably the children have suffered less in the way of common ailments in the last 12 months than in the previous year, again evidence of the balance dietary and nutritionally balanced feeding programme in place. The children have all undergone a full immunisation check-up and where necessary they have been given the relevant immunisation. This is in accordance with latest Ugandan national health guidelines for children's centres.



Hope Uganda (HUG)

Trustees annual report

For the year ended 31<sup>st</sup> December 2019

---

### **Volunteer Group**

During October 2019 7 volunteers made the trip out to Uganda and spent time at RHC, we were very fortunate in that we had a diverse range of skilled persons on the trip, including a district nurse, a retired midwife, financial director and accountant. They were put to good use in their fields of expertise with the children and staff members.

Everybody benefited greatly from the volunteer groups visit. The group even made time to assist with painting the unfinished buildings. Additionally, security fencing has been erected around the whole 1 acre site with secure entrance gates to ensure the safety of children and staff onsite. This was a requirement from the District Probation and Social welfare officer. This has led to a complete stop to local villagers walking through the compound as a short cut from point 'a' to point 'b'.

Additionally the group were able to go out into the wider local villages and to assist in some of their immediate needs. They were able to supply some clothing and food to the needy village children and adults.

### **Education & Schooling**

The children's schooling continues with marked improvements across the age spectrum of the children. They have now been in continuous education for 3 full years.

Regular contact with their school, NOVIC Day and Boarding Primary School enables us to monitor their progress and academic intervention plans are implemented where a child is not performing as well as anticipated against their respective peer group. We were fortunate during the August 2018 volunteer group that one of HUGs trustees Rachel Martin who is a trained teacher and one of her colleagues spent most of their time with the children during the trip giving the children extra tuition and also assisting our local RHC staff with some teaching methods in order to assist them and the children.

All 16 children started the new academic year in September 2019 and in January 2018 we lost Judith, one of the children, to a distant relative who attended from Rwanda, the neighbouring country and took her back with her. This is unfortunate but not unusual and we were both very saddened and disappointed to lose her. We were able to quite quickly through local contacts to bring William, aged 5 to the centre on a permanent basis. He has settled in well and is accepted by all his peers. He commenced his schooling in May and he has performed well in the short time he has been at school.

Additionally during the school holiday periods, Steven Hisborn who was previously a headmaster at a vocational college works with the children in all aspects of their education in order to raise the children's educational baseline as they are effectively playing catch-up with their peer groups in school. HUG is able to provide funds to pay for additional resource books to facilitate the additional 'centre' based schooling outside of term time. As previously stated Rachel Martin and a further

Hope Uganda (HUG)

Trustees annual report

For the year ended 31<sup>st</sup> December 2019

---

volunteer trip member Becky gave invaluable assistance and teaching to the children and to Steven with a number of teaching techniques and plans he could use in the future.

In relation to taking in further children as and when funding allows, the HUG trustees in conjunction with the RHC trustees decided that it would be right and proper for the local authority to approach RHC with any identified child in need who meets our age-related criteria. This gives the district council more insight and connection with RHC.

During our trip in 2019, it came to our attention through the local authority and the staff at RHC that there were 3 more children who needed immediate care from RHC. A meeting was organised with the head of the local council and the children's parents, who unanimously gave us their consent and blessing to look after them daily. We therefore now care and support 16 children at RHC.

### **Major Changes – Ugandan Legislation**

In May 2018 we were made aware of major changes within the government of Uganda in relation to the care given to orphaned children. The Ugandan government state this is in response to widespread child abduction and sex trafficking of children from and to other countries neighbouring Uganda.

The Government is now proactively enacting the 2016 Children's Act (Uganda)<sup>2</sup> in which the main aim is to restore orphaned children into family units. Of course they recognise that not all the children will be taken in familial units and some will have to remain at an 'Approved Children's Home' (ACH). The direct impact on RHC is that we will now need to seek official 'ACH' status. This is envisaged to be a costly and lengthy process. RHC is and continues to be registered and recognised as a private Children's home by the local Lukaya Town Council.

The children that remain at RHC or any future children coming to RHC means that RHC will have to apply to the courts in order to officially become the legal guardians of the children. However this is the last resort, the main aim is to facilitate the children back into their extended families. In the case of our children, most have no extended family so it would be a case of applying for guardianship of them. By taking future children from the district council then we actually have a head start in the process of taking children in under the new regime.

The new children's Act imposes a raft of administrative responsibilities on RHC staff including training, first aid, health and safety, record keeping, medical care, security of the children and many other aspects. Fortunately when RHC was set up in 2016 the Trustees baseline assessment of what was required in relation in how to run a children's centre was based on the systems in place in the United Kingdom. As a result of adopting UK based criteria we have most of the administrative processes already in place and it is envisaged that on initial government inspection these good working practices will be endorsed by the Ugandan authorities.

---

<sup>2</sup> Children's Act (Uganda) 2016 and Children's Act (Amendment) 2016 – Returning children to homes or 'Approved Children's Homes' (ACH)

Hope Uganda (HUG)

Trustees annual report

For the year ended 31<sup>st</sup> December 2019

---

The medical care aspect similarly is already in practice so that will cause minimum disruption at RHC. The trustees recognise that more needs doing in respect of training our RHC staff and to that end this year provision for the staff to attend First aid, health and safety training and management courses has been instigated with regional resources in Uganda.

We are hoping by early 2019 to have Rainbow Hope Centre recognised formally in Uganda as an 'Approved Children's Home'. This will depend on how quickly the Ugandan authorities progress the application. Staff at RHC met with the District Probation and Social welfare officer and other officials in Uganda to appraise them of our plans and to gather further information in respect of becoming an 'ACH'. The feedback from him was good and concluded that RHC is on track and there were no issues identified to impede the ongoing process.

### **Income**

HUG's regular monthly income from standing order donations rose from less than £350.00 (January 2016) per month to just over £1,000.00 per month (December 2019). Since the project at RHC has been brought to life HUG has effectively trebled the amount of monthly standing order donations. This is combined with a number of fundraising events throughout the year.

With the Home grown food programmes being such a success both financially and nutritionally, our outgoings are now reduced to paying for essential food stuffs (Rice, Beans, Maize, Meat and Fish), crop seedlings, chickens, the children's education and staff wages. With just the increased regular monthly donations means that HUG is able to comfortably fund these outgoings. Additionally there are contingency funds to pay for any additional or unforeseen expenditure and is in compliance with the Charity Commission guidelines on having Cash Reserves<sup>3</sup>.

### **Child Sponsorship**

The trustees have been able to implement a child sponsorship programme and a large proportion of the children had child sponsors. This is an exciting aspect and by product of our work and enables the charity to raise additional funds. This is managed separately by Susan Field, who has previously undertaken this type of work and has continued to build upon her initial progress started during 2017. Any exchange of information between the sponsor and child is managed through the charity.

---

<sup>3</sup> UK Charity Commission guidelines insist on having a Cash Reserves Policy in order that any unexpected outgoings can be covered and enables better fiscal management

Hope Uganda (HUG)

Trustees annual report

For the year ended 31<sup>st</sup> December 2019

---

There is no direct contact between either of them. This safeguards our children and also prevents any unsolicited or unwarranted requests going to the individual child sponsors.

### **Communication/Media**

The trustees have continued to work extremely hard over the last 12 months. The Hope Uganda website is continually updated and maintained by Pete Howard our 'techie' trustee with quarterly newsletters, information posts about upcoming events, policy documents, the Chairman's Annual report and much more to keep it up to date and informative. Upcoming events are advertised on the site and an example of the reach is that for the Summer ball more than 1080 people viewed the images and for the event. Similarly the Hope Uganda Facebook site is seeing a lot more hits, views, likes and comments. Images from RHC are regularly uploaded, events are advertised and general information is posted for the benefit of our donors, supporters and the general public. The quarterly newsletter is also distributed to all our donors, supporters and friends outlining the highlights and achievements of the previous quarterly period and highlighting any forthcoming events.

### **Feedback/Performance.**

The HUG trustees regularly receive feedback from our staff and supporters in the UK and it is a testament to the trustees as people from all over the UK are interested in the charity. Also through regular newsletters sent out we get supportive feedback. People are genuinely interested in what HUG does and amazed at how achievable what we have done is. Lukaya town councillors regularly visit RHC in relation to safeguarding and how RHC looks after the children and the centres' facilities. They are very encouraged and complimentary in what they have seen in relation to the care, health and well-being of the children.

The trustees give talks in local churches, schools and with other interested groups in order to raise awareness of the charity and its work. These have always proved popular and lead to additional sources of materials being donated.

This very positive and supportive feedback is further enhanced by the transparency of trustees in providing detailed information on a regular basis about all aspects of the charity, its goals, how it operates and its longer term aims.

Hope Uganda (HUG)

Trustees annual report – Financial Aspect

For the year ended 31<sup>st</sup> December 2019

---

**Fundraising**

**Fundraising Events**

1. June 2019 – Wend Challis Jones Anglesey Walk	£1,200.00
2. October 2019 – Laura Smith Giraffe run	£1,492.40
3. October 2019 – Sue Field Ladies Evening	£371.00
4. October 2019 - One world day Craft	£161.50
5. December 2019 – Alsager & Holmes Chapel Light Switch on Craft	£569.00

-----  
TOTAL : £3,793.90

Hope Uganda (HUG)

Independent Examiners Report to the Trustees

For the year ended 31<sup>st</sup> December 2019

---

**Independent examiner's report to the trustees of Hope Uganda (HUG)**

I report to the trustees on my examination of the accounts of Hope Uganda (HUG) for the year ended 31 December 2019.

**Responsibilities and basis of report**

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. Accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. The accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Paul Edwards FCCA

On behalf of Afford Bond Holdings Limited

Date 10 July 2020

31 Wellington Road

Nantwich

Cheshire

CW5 7ED

Hope Uganda (HUG)

Trustees annual report – Financial Aspect

For the year ended 31<sup>st</sup> December 2019

<b>INCOME:</b>	<b>2019</b>	<b>2018</b>		
Standing Order donations	£12,806.17	£12,124.00		
Donations	£1,264.17	£2,857.31		
Event Fundraising	£3,303.40	£2,934.00		
Craft Stalls	£905.50	£709.55		
Gift Aid	£3,846.81	£4,156.64		
Volunteer Trip *	£2,658.46	£8,672.05		
Totals	£24,784.51	£31,453.55		
<b>Total Income for Year 2019 is less than the total Income for 2018</b>				<b>-£6,669.04</b>

<b>EXPENDITURE:</b>	<b>2019</b>	<b>2018</b>		
HUG Accountants/Running Costs	£594.00	£1,620.61		
HUG Public Liability Insurance	£243.98	£251.71		
HUG Craft Stall Hire	£40.00	£40.00		
HUG Craft Purchases	£500.00	£ -		
HUG Expenses (Ball -Band Travel)	£0	£160.00		
HUG Ball - Room Hire	£0	£1,400.00		
HUG - International Bank charges	£300.00	£275.00		
RHC Building Costs/Paint	£2,921.22	£3,500.00		
RHC – Food Supplies *	£5,280.60	£5,328.00		
RHC – Miscellaneous Supplies *	£3,528.82	£901.00		
RHC School Fees *	£2,570.00	£2,190.00		
RHC Wages (6 x Staff) *	£3,730.33	£2,966.00		
RHC Legal Fees (TINS & FIA)**	£670.00	£760.00		
HUG/RHC Volunteer Trip *	£2,858.55	£8,842.36		
Website Costs	£268.00			
Stationary HUG	£65.18			
Totals	£23,570.68	£28,234.68		
<b>Total Expenditure for 2019 is less than total Expenditure for 2018</b>				<b>£4,664.00</b>

**The overall result for year ending 2019 is a profit of £1,213.83**

Hope Uganda (HUG)

Trustees annual report – Balance Sheet

For the year ended 31<sup>st</sup> December 2019

---

	<b>31.12.2019</b>	<b>31.12.2018</b>
	<b>£</b>	<b>£</b>
<b>Monetary assets</b>		
Bank current account	7,013	5,799
	—————	—————
	£7,013	£5,799
	—————	—————
<b>Total assets less liabilities</b>	£7,013	£5,799
	=====	=====
<b>Accumulated fund</b>		
Balance at 1st January 2019	5,799	2,580
Excess of income over expenditure for the year	1,214	3,219
	—————	—————
	£7,013	£5,799
	=====	=====



Hope Uganda (HUG)

Trustees annual report

For the year ended 31<sup>st</sup> December 2019

---

Brief statement of the charity's policy on reserves

HUG believes that it is right and proper to have in the order of approximately 10 percent of the charities income held in reserve as in accordance with the Charities Commission guidance on financial reserves. This enables the charity to plug any unforeseen gaps in funding or give additional funding where the need arises. During 2018 the reserve figure has fluctuated between 10% and 30%. So far this has never had to be utilised. Effectively we currently have a reserve of £5,799.00 which was raised from £2,580.00 for 2017, keeping in line with the Charity Commission recommendation for financial reserves.

Details of any funds materially in deficit

N/A

Further financial review details

- HUG's principal sources of income come from primarily, individual monthly donors via standing orders. Additionally there is a comprehensive Child Sponsorship programme where a number of the children are financially sponsored by regular monthly fixed donations. Additional fundraising activities through sponsored events and the selling of Ugandan craft items at events throughout the year.
- Funds are sent every 3 months (in advance) to cover the cost of Schooling, Foodstuffs, charcoal and miscellaneous items. Also wages for all the staff. These funds are what effectively turn the wheels of RHC and without these funds RHC could not operate. There are no outside income streams.
- The charity is only a small entity and by virtue, small in terms of income. The majority of the income is spent in pursuance of homing, feeding and educating the children and as a result there are not sufficient remaining funds to invest.

## Other optional information

It is envisioned that the UK Charity Commission will continue to expand its influence in making charities more accountable, open and responsible to their donors/supporters. We at HUG will continue with our ethical approach in making all our activities and expenditure open to scrutiny by placing the HUG Trustees Annual Report on our website and forwarding it to our donors/supporters.

Hope Uganda (HUG)

Trustees annual report

For the year ended 31<sup>st</sup> December 2019

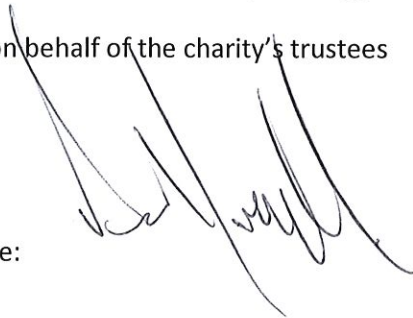
---

Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature:



Full Name(s): Roy Field

Position: Chair

Signature:



Full Name(s): Vanessa Pugsley

Position: Treasurer

Date:

22/6/2020.